Title	Demonstrate knowledge of, and prepare to participate in, organisational change		
Level	3	Credits	2

Purpose	People credited with this unit standard are able to describe the impact of an organisational change process, and prepare to participate in organisational change.

Classification	Core Generic > Work and Study Skills	
----------------	--------------------------------------	--

Available grade	Achieved	76.
-----------------	----------	-----

Guidance Information

- 1 This unit standard can be assessed against in a real or simulated workplace.
- 2 Definition Organisation refers to private companies and/or public sector organisations.

Outcomes and performance criteria

Outcome 1

Describe the impact of an organisational change process.

Performance criteria

1.1 Factors that impact on individuals' and/or groups' response to change are identified and reasons for their impact are described.

Range factors may include but are not limited to – life stages, selfesteem, career flexibility, stress management skills.

1.2 Reasons why individuals and/or groups resist change are described.

Range reasons may include but are not limited to – loss of control, uncertainty, concerns about future competence, insecurity, lack of

trust in the organisation.

Outcome 2

Prepare to participate in organisational change.

Performance criteria

2.1 Aspects of the change are explained and prioritised in terms of the strategic requirements of the organisation.

Range aspects may include but are not limited to – reason for change, the

actual change intended;

people involved – sponsors, change agents, change targets;

roles and responsibilities; timing.

2.2 Suggestions for ensuring success of change are made to change agents and/or change sponsors and reasons for non-acceptance of suggestions are clarified and understood.

Range suggestions may include but are not limited to – well-reasoned

arguments, cost-benefits, provision for negotiation with change

agents and/or change sponsors.

2.3 Possible personal impacts of the change are identified.

Range impact areas may include but are not limited to – job security,

retraining, income, location.

2.4 Options for handling personal impacts are described in terms of positive personal and organisational outcomes.

Range examples of personal impacts may include but are not limited to –

new job, new skills, increased self-esteem, enhanced career options, increased respect from organisation, new challenges.

2.5 Options to promote positive personal and organisational outcomes are described in terms of participation in change.

Range examples of options may include but are not limited to –

constructive suggestions, non-participation in negative put-downs

of change, pro-active effort to increase skills, team building;

evidence for three options is required.

This unit standard is expiring. Assessment against the standard must take place by the last date for assessment set out below.

Status information and last date for assessment for superseded versions

Process	Version	Date	Last Date for Assessment
Registration	1	27 April 1998	31 December 2015
Revision	2	11 September 2001	31 December 2015
Review	3	16 July 2010	31 December 2019
Rollover	4	18 June 2015	31 December 2019
Review	5	25 January 2018	31 December 2025
Review	6	2 March 2023	31 December 2025

Consent and Moderation Requirements (CMR) reference	0113
---	------

This CMR can be accessed at http://www.nzqa.govt.nz/framework/search/index.do.