

<b>Title</b>	<b>Demonstrate knowledge of measuring and mitigating risk to enhance outcomes within Māori authorities/Māori entities</b>		
<b>Level</b>	<b>4</b>	<b>Credits</b>	<b>4</b>

<b>Purpose</b>	People credited with this unit standard are able to demonstrate knowledge of measuring and mitigating risk to enhance outcomes within Māori authorities/Māori entities.
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<b>Classification</b>	Whenua > Governance of Māori Authorities
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<b>Available grade</b>	Achieved
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## Guidance Information

### 1 Definitions

*Iconic cultural value* refers to the cultural and spiritual associations with sacred places that include the cultural landscape context in which such sites and places are located.

A *Māori authority* is an entity status which is subject to specific legislative requirements, including special tax rates, accounting and compliance procedures. A Māori authority may be a trustee of a trust or company. A set criterion governs which types of organisations are eligible to become a Māori authority. In general, this includes entities that manage or administer assets held in common ownership by Māori. However, while an organisation may be eligible, there is no mandatory requirement for them to become a Māori authority.

A *Māori entity* refers to ahu whenua trusts, pūtea trusts, whānau trusts, whenua tōpū trusts, kaitiaki trusts, Māori incorporations, Māori reservations (e.g. marae/Māori committees), rūnanga, iwi authorities, hapū cluster groups, hauora organisations, Māori asset holders, kura kaupapa Māori, kōhanga reo, wānanga, all Māori non-government organisations (e.g. Māori Woman's Welfare League), New Zealand Māori Council, district Māori councils, local government sector, Māori/iwi advisory groups, and community committees with generic kaupapa Māori (e.g. sports club, church groups, kaumātua groups).

*Risk management* includes financial, Human Resources, Health and Safety, environmental, social, cultural, legal, and economic.

*Taonga* refers to 'assets'.

### 2 Relevant legislation includes but is not limited to Māori Land Court Rules 2011, Māori Incorporations Constitution Regulations 1994, Māori Reservations Regulations 1994, Te Ture Whenua Māori Act 1993, Trusts Act 2019, their amendments and any other relevant Acts, available at [www.legislation.govt.nz](http://www.legislation.govt.nz).

## 3 Resource Support

Campbell, B. (2011). *Governance in the collective: A study of two models*. Massey University.

Doherty, W. (2012). “*Raranga framework – He raranga kaupapa*”. Te Mana Tohu Mātauranga o Aotearoa.

Edwards, S. (2012). “*Nā te mātauranga Māori ka ora tonu te ao Māori*”. Te Mana Tohu Mātauranga o Aotearoa.

Kelly, N.C., Kelly, C., Kelly, G. (2005). *Law of Trusts and Trustees* 6<sup>th</sup> Edition. Wellington, LexisNexis.

Ministry of Justice. (2020). *Māori Land Court*. <https://maorilandcourt.govt.nz/>.

Smith, L.T. (1999). *Decolonising methodologies: Research and indigenous peoples*. London: Zed Books.

Te Puni Kōkiri. (2020). *Tupu NZ. Māori Land: Growing whānau through whenua*. <https://www.tupu.nz/>.

Te Tumu Paeroa (2020). *Te Tumu Paeroa, Māori Trustee and Māori Land Court*: <https://www.tetumupaeroa.co.nz/about-us/te-tumu-paeroa-maori-trustee-maori-land-court/>.

- 4 Resource support listed above is given as a guide only and is not intended to be in any way prescriptive. It is envisaged that different areas may have their own written and unwritten repositories of knowledge relevant to this unit standard.

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## Outcomes and performance criteria

### Outcome 1

Demonstrate knowledge of, assessing and measuring risk factors in Māori authorities/Māori entities.

### Performance criteria

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| 1.1   | Identify the types and levels of risk situations for a Māori authority/Māori entity's stated objectives.   |
| Range | May include but is not limited to human resources, environmental, health and safety, financial, social, cultural, legal, geo political, technological, strategic risk.<br>Evidence of two is required. |
| 1.2   | Calculate and assess the risk factors against the sustainability of Māori authority/Māori entity.  |
| Range | May include but is not limited to human resources, environmental, health and safety, financial, social, cultural, legal, geo political, technological, strategic risk.<br>Evidence of two is required. |

## Outcome 2

Describe the strategies for mitigating improved management of a risk for a Māori Authority/Māori Entity.

### Performance criteria

2.1 Describe strategies for mitigation to improve the management of risk.

Range avoidance, acceptance, reduction or control, transference, which may include a risk management plan, risk register.

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<b>Planned review date</b>	31 December 2030
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### Status information and last date for assessment for superseded versions

Process	Version	Date	Last Date for Assessment
Registration	1	27 November 2025	N/A

<b>Consent and Moderation Requirements (CMR) reference</b>	0166
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This CMR can be accessed at <http://www.nzqa.govt.nz/framework/search/index.do>.

### Comments on this unit standard

Please contact NZQA Māori Qualifications Services [mqs@nzqa.govt.nz](mailto:mqs@nzqa.govt.nz) if you wish to suggest changes to the content of this unit standard.